

Medicare To Penalize 2,211 Hospitals For Excess Readmissions

By **JORDAN RAU**

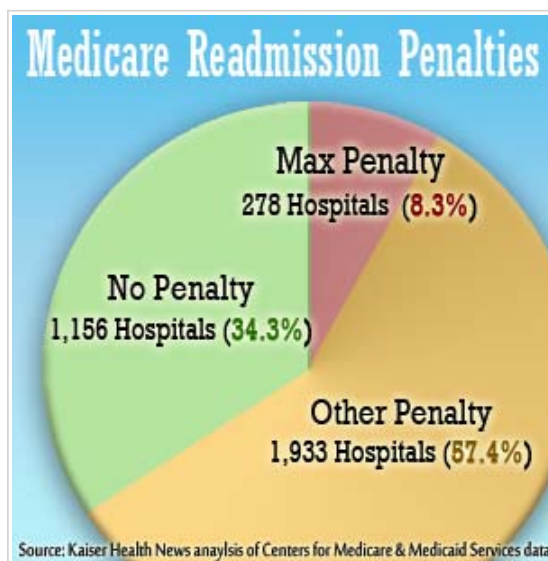
KHN Staff Writer

AUG 13, 2012

More than 2,000 hospitals — including some nationally recognized ones — will be penalized by the government starting in October because many of their patients are readmitted soon after discharge, new records show.

Together, these hospitals will forfeit about \$280 million in Medicare funds over the next year as the government begins a wide-ranging push to start paying health care providers based on the quality of care they provide.

With nearly one in five Medicare patients returning to the hospital within a month of discharge, the government considers readmissions a prime symptom of an overly expensive and uncoordinated health system. Hospitals have had little financial incentive to ensure patients get the care they need once they leave, and in fact they benefit financially when patients don't recover and return for more treatment.



Nearly 2 million Medicare beneficiaries are readmitted within 30 days of release each year, costing Medicare \$17.5 billion in additional hospital bills. The national average readmission rate has remained steady at slightly above 19 percent for several years, even as many hospitals have worked harder to lower theirs.

The penalties, authorized by the 2010 health care law, are part of a multipronged effort by Medicare to use its financial muscle to force improvements in hospital quality. In a few months, hospitals also will be [penalized or rewarded](#) based on how well they adhere to basic standards of care and how patients rated their experiences. Overall, Medicare has decided to penalize around two-thirds of the hospitals whose readmission rates it evaluated, [the records show](#).

[More On Readmission Penalties](#)

[Hospitals Treating The Poor Hardest Hit By Readmissions Penalties](#)

The penalties will fall heaviest on hospitals in New Jersey, New York, the District of Columbia, Arkansas, Kentucky, Mississippi, Illinois and Massachusetts, a Kaiser Health News analysis of the records shows. Hospitals that treat the most low-income patients will be hit particularly hard.

[Readmissions Penalties By Hospital \(PDF file\)](#)

[Readmissions Penalties By State](#)

[Readmissions Penalties By Hospital By Region](#)

[Sources And Methodology](#)

[Download Data For All Hospitals \(CSV file\)](#)

A total of 278 hospitals nationally will lose the maximum amount allowed under the health care law: 1 percent of their base Medicare reimbursements. Several of those are top-ranked institutions, including Hackensack University Medical Center in New Jersey, North Shore University Hospital in Manhasset, N.Y. and Beth Israel Deaconess Medical Center in Boston, a teaching hospital of Harvard Medical School.

"A lot of places have put in a lot of work and not seen improvement," said Dr. Kenneth Sands, senior vice president for quality at Beth Israel. "It is not completely understood what goes into an institution having a high readmission rate and what goes into improving" it.

Sands noted that Beth Israel, like several other hospitals with high readmission rates, also has unusually low mortality rates for its patients, which he says may reflect that the hospital does a good job at [swiftly getting ailing patients back and preventing deaths](#).

Penalties Will Increase Next Year

The maximum penalty will increase after this year, to 2 percent of regular payments starting in October 2013 and then to 3 percent the following year. This year, the \$280 million in penalties comprise about 0.3 percent of the total amount hospitals are paid by Medicare.

According to Medicare records, 1,933 hospitals will receive penalties less than 1 percent; the total number of hospitals receiving penalties is 2,211. Massachusetts General Hospital in Boston, which U.S. News last month ranked as the [best hospital in the country](#), will lose 0.5 percent of its Medicare payments because of its readmission rates, the records show. The smallest penalties are one hundredth of a percent, which 50 hospitals will receive.

[Dr. Eric Coleman](#), a national expert on readmissions at the University of Colorado School of Medicine, said the looming penalties have captured the attention of many hospital executives. "I'm not sure penalties alone are going to move the needle, but they have raised awareness and moved many hospitals to action," Coleman said.

The penalties have been intensely debated. Studies have found that African-Americans are more likely to be readmitted than other patients, leading some experts to be concerned that hospitals that treat many blacks will end up being unfairly punished.

Hospitals have been complaining that Medicare is applying the rule more stringently than Congress intended by holding them accountable for returning patients no matter the reason they come back.

Hospitals That Serve Poor Are Hit Harder Than Others

Some safety-net hospitals that treat large numbers of low-income patients tend to have higher readmission rates, which the hospitals attribute to the lack of access to doctors and medication these patients often experience after discharge. The analysis of the penalties shows that 76 percent of the hospitals that have a lot of low-income patients will lose Medicare funds in the fiscal year starting in October. Only 55 percent of the hospitals treating few poor patients are going to be penalized, the analysis shows.

"It's our mission, it's good, it's what we want to do, but to be penalized because we care for those folks doesn't seem right," said Dr. John Lynch, chief medical officer at Barnes-Jewish Hospital in St. Louis, which is receiving the maximum penalty.

"We have worked on this for over four years," Lynch said, but those efforts have not substantially reduced the hospital's readmissions. He said Barnes-Jewish has tried sending nurses to patients' homes within a week of discharge to check up on them, and also scheduled appointments with a doctor at a clinic, but half the patients never showed. This spring, the hospital established a team of nurses, social workers and a pharmacist to monitor patients for 60 days after discharge.

"Some of the hospitals that are going to pay penalties are not going to be able to afford these types of interventions," said Lynch, who estimated the penalty would cost Barnes-Jewish \$1 million.

Atul Grover, chief public policy officer for the Association of American Medical Colleges, called Medicare's new penalties "a total disregard for underserved patients and the hospitals that care for them." Blair Childs, an executive at the Premier healthcare alliance of hospitals, said: "It's really ironic that you penalize the hospitals that need the funds to manage a particularly difficult population."

[Medicare disagreed](#), writing that "many safety-net providers and teaching hospitals do as well or better on the measures than hospitals without substantial numbers of patients of low socioeconomic status." Safety-net hospitals that are not being penalized include the University of Mississippi Medical Center in Jackson and Denver Health Medical Center in Colorado, [the records show](#).

Bill Kramer, an executive with the Pacific Business Group on Health, a California-based coalition of employers, said the penalties provide "an appropriate financial incentive for hospitals to do the right thing in terms of preventing avoidable readmissions."

The government's penalties are based on the frequency that Medicare heart failure, heart attack and pneumonia patients were readmitted within 30 days between July 2008 and June 2011. Medicare took into account the sickness of the patients when calculating whether the rates were higher than those of the average hospital, but not their racial or socio-economic background.

The penalty will be deducted from reimbursements each time a hospital submits a claim starting Oct. 1. As an example, if a hospital received the maximum penalty of 1 percent and it submitted a claim for \$20,000 for a stay, Medicare would reimburse it \$19,800.

The Centers for Medicare & Medicaid Services has been trying to help hospitals and community organizations by giving grants to help them coordinate patients' care after they're discharged. Leaders at many hospitals say they are devoting increased attention to readmissions in concert with other changes created by the health law.

Sally Boemer, senior vice president of finance at Mass General, said she expected readmissions will drop as the hospital develops new methods of arranging and paying for care that emphasize prevention. Readmissions "is a big focus of ours right now," she said.

Gundersen Lutheran Health System in La Crosse, Wis., and Intermountain Medical Center in Murray, Utah, were among 1,156 hospitals where Medicare determined the readmission rates were acceptable. Those hospitals will not lose any money. On average, the readmissions penalties were lightest on hospitals in Utah, South Dakota, Vermont, Wyoming and New Mexico, the analysis shows. Idaho was the only state where Medicare did not penalize any hospital.

Even some hospitals that won't be penalized are struggling to get a handle on readmissions. Michael Baumann, chief quality officer at the University of Mississippi Medical Center, said in-house doctors had made headway against heart failure readmissions by calling patients at home shortly after discharge. "It's a fairly simple approach, but it's very labor intensive," he said.

The problems afflicting many of the center's patients—including obesity and poverty that makes it hard to afford medications—make it more challenging. "It's a tough group to prevent readmissions with," he said.

Data for individual hospitals are available as a [PDF file](#) and as a [CSV spreadsheet](#).



2013 Medicare Readmissions Penalties By Hospital

Read more at Kaiser Health News: <http://khne.ws/2013adjustments>

Medicare will apply the readmissions penalty to reimbursements beginning on Oct. 1. The penalties do not apply to Maryland hospitals, as that state has a unique reimbursement arrangement with Medicare, and thus no Maryland hospitals are included in this spreadsheet.

Source: Centers for Medicare & Medicaid Services, Kaiser Health News

Hospital Name	FY 2013 Readmissions Penalty	City	State	Hospital Referral Region
Alabama				
ANDALUSIA REGIONAL HOSPITAL	0.62%	ANDALUSIA	AL	Pensacola, FL
ATHENS-LIMESTONE HOSPITAL	0.05%	ATHENS	AL	Huntsville, AL
ATMORE COMMUNITY HOSPITAL	0.94%	ATMORE	AL	Pensacola, FL
BAPTIST MEDICAL CENTER EAST	0.37%	MONTGOMERY	AL	Montgomery, AL
BAPTIST MEDICAL CENTER SOUTH	0.71%	MONTGOMERY	AL	Montgomery, AL
BAPTIST MEDICAL CENTER-PRINCETON	0.00%	BIRMINGHAM	AL	Birmingham, AL
BIBB MEDICAL CENTER	0.00%	CENTREVILLE	AL	Tuscaloosa, AL
BROOKWOOD MEDICAL CENTER	0.00%	BIRMINGHAM	AL	Birmingham, AL
BRYAN W WHITFIELD MEM HOSP INC	0.27%	DEMOPOLIS	AL	Birmingham, AL
BULLOCK COUNTY HOSPITAL	0.19%	UNION SPRINGS	AL	Montgomery, AL
CALLAHAN EYE FOUNDATION HOSPITAL	0.00%	BIRMINGHAM	AL	Birmingham, AL
CHEROKEE MEDICAL CENTER	0.26%	CENTRE	AL	Rome, GA
CHILTON MEDICAL CENTER	0.06%	CLANTON	AL	Birmingham, AL
CITIZENS BAPTIST MEDICAL CENTER	0.00%	TALLADEGA	AL	Birmingham, AL
CLAY COUNTY HOSPITAL	0.27%	ASHLAND	AL	Birmingham, AL
COMMUNITY HOSPITAL INC	0.04%	TALLASSEE	AL	Montgomery, AL
COOPER GREEN MERCY HOSPITAL	0.00%	BIRMINGHAM	AL	Birmingham, AL
COOSA VALLEY MEDICAL CENTER	0.58%	SYLACAUGA	AL	Birmingham, AL
CRENSHAW COMMUNITY HOSPITAL	0.00%	LUVERNE	AL	Montgomery, AL
CRESTWOOD MEDICAL CENTER	0.02%	HUNTSVILLE	AL	Huntsville, AL
CULLMAN REGIONAL MEDICAL CENTER	0.03%	CULLMAN	AL	Birmingham, AL
D C H REGIONAL MEDICAL CENTER	0.30%	TUSCALOOSA	AL	Tuscaloosa, AL
D W MCMILLAN MEMORIAL HOSPITAL	0.32%	BREWTON	AL	Pensacola, FL
DALE MEDICAL CENTER	0.00%	OZARK	AL	Dothan, AL
DECATUR GENERAL HOSPITAL	0.31%	DECATUR	AL	Huntsville, AL
DEKALB REGIONAL MEDICAL CENTER	0.27%	FORT PAYNE	AL	Birmingham, AL
EAST ALABAMA MEDICAL CENTER AND SNF	0.58%	OPELIKA	AL	Birmingham, AL
ELBA GENERAL HOSPITAL	0.00%	ELBA	AL	Dothan, AL
ELIZA COFFEE MEMORIAL HOSPITAL	0.00%	FLORENCE	AL	Birmingham, AL
ELMORE COMMUNITY HOSPITAL	0.33%	WETUMPKA	AL	Montgomery, AL
EVERGREEN MEDICAL CENTER	0.58%	EVERGREEN	AL	Montgomery, AL
FAYETTE MEDICAL CENTER	0.00%	FAYETTE	AL	Tuscaloosa, AL
FLORALA MEMORIAL HOSPITAL	0.62%	FLORALA	AL	Pensacola, FL
FLOWERS HOSPITAL	0.04%	DOTHAN	AL	Dothan, AL
GADSDEN REGIONAL MEDICAL CENTER	0.54%	GADSDEN	AL	Birmingham, AL
GEORGE H. LANIER MEMORIAL HOSPITAL	0.29%	VALLEY	AL	Birmingham, AL
GEORGIANA HOSPITAL	1.00%	GEORGIANA	AL	Montgomery, AL
GREENE COUNTY HOSPITAL	1.00%	EUTAW	AL	Tuscaloosa, AL
GROVE HILL MEMORIAL HOSPITAL	0.00%	GROVE HILL	AL	Mobile, AL
HALE COUNTY HOSPITAL	0.00%	GREENSBORO	AL	Tuscaloosa, AL
HARTSELLE MEDICAL CENTER	0.00%	HARTSELLE	AL	Birmingham, AL
HELEN KELLER MEMORIAL HOSPITAL	0.17%	SHEFFIELD	AL	Birmingham, AL
HIGHLANDS MEDICAL CENTER	0.65%	SCOTTSBORO	AL	Huntsville, AL
HILL HOSPITAL OF SUMTER COUNTY	0.00%	YORK	AL	Meridian, MS
HUNTSVILLE HOSPITAL	0.00%	HUNTSVILLE	AL	Huntsville, AL
INFIRMARY WEST	0.26%	MOBILE	AL	Mobile, AL
J PAUL JONES HOSPITAL	0.00%	CAMDEN	AL	Birmingham, AL

Hospital Name	FY 2013 Readmissions Penalty	City	State	Hospital Referral Region
VALLEY HOSPITAL	0.18%	SPOKANE	WA	Spokane, WA
VALLEY MEDICAL CENTER	0.33%	RENTON	WA	Seattle, WA
VIRGINIA MASON MEDICAL CENTER	0.19%	SEATTLE	WA	Seattle, WA
WALLA WALLA GENERAL HOSPITAL	0.00%	WALLA WALLA	WA	Spokane, WA
WENATCHEE VALLEY HOSPITAL	0.00%	WENATCHEE	WA	Spokane, WA
YAKIMA REGIONAL MEDICAL AND CARDIAC CENTER	0.36%	YAKIMA	WA	Yakima, WA
YAKIMA VALLEY MEMORIAL HOSPITAL	0.11%	YAKIMA	WA	Yakima, WA

West Virginia

BECKLEY ARH HOSPITAL	0.58%	BECKLEY	WV	Charleston, WV
BLUEFIELD REGIONAL MEDICAL CENTER	0.54%	BLUEFIELD	WV	Roanoke, VA
CABELL-HUNTINGTON HOSPITAL INC	0.20%	HUNTINGTON	WV	Huntington, WV
CAMC TEAYS VALLEY HOSPITAL	0.00%	HURRICANE	WV	Charleston, WV
CAMDEN CLARK MEDICAL CENTER	0.62%	PARKERSBURG	WV	Charleston, WV
CHARLESTON AREA MEDICAL CENTER	0.42%	CHARLESTON	WV	Charleston, WV
CHARLESTON SURGICAL HOSPITAL	0.00%	CHARLESTON	WV	Charleston, WV
CITY HOSPITAL	0.04%	MARTINSBURG	WV	Winchester, VA
DAVIS MEMORIAL HOSPITAL	0.89%	ELKINS	WV	Morgantown, WV
FAIRMONT GENERAL HOSPITAL	0.16%	FAIRMONT	WV	Morgantown, WV
GREENBRIER VALLEY MEDICAL CENTER	0.38%	RONCEVERTE	WV	Charleston, WV
JACKSON GENERAL HOSPITAL	1.00%	RIPLEY	WV	Charleston, WV
LOGAN REGIONAL MEDICAL CENTER	1.00%	LOGAN	WV	Charleston, WV
MONONGALIA COUNTY GENERAL HOSPITAL	0.48%	MORGANTOWN	WV	Morgantown, WV
OHIO VALLEY MEDICAL CENTER	0.22%	WHEELING	WV	Pittsburgh, PA
PLEASANT VALLEY HOSPITAL	0.76%	POINT PLEASANT	WV	Huntington, WV
PRINCETON COMMUNITY HOSPITAL	1.00%	PRINCETON	WV	Roanoke, VA
RALEIGH GENERAL HOSPITAL	1.00%	BECKLEY	WV	Charleston, WV
REYNOLDS MEMORIAL HOSPITAL	0.06%	GLEN DALE	WV	Pittsburgh, PA
ST FRANCIS HOSPITAL	0.35%	CHARLESTON	WV	Charleston, WV
ST JOSEPH HOSPITAL	0.00%	BUCKHANNON	WV	Charleston, WV
ST MARY'S MEDICAL CENTER	0.21%	HUNTINGTON	WV	Huntington, WV
STONEWALL JACKSON MEM HOSP	1.00%	WESTON	WV	Charleston, WV
SUMMERSVILLE REGIONAL MEDICAL CENTER	0.00%	SUMMERSVILLE	WV	Charleston, WV
THOMAS MEMORIAL HOSPITAL	0.00%	SOUTH CHARLESTON	WV	Charleston, WV
UNITED HOSPITAL CENTER	0.44%	BRIDGEPORT	WV	Morgantown, WV
WEIRTON MEDICAL CENTER	0.33%	WEIRTON	WV	Pittsburgh, PA
WELCH COMMUNITY HOSPITAL	0.05%	WELCH	WV	Roanoke, VA
WEST VIRGINIA UNIVERSITY HOSPITALS	0.35%	MORGANTOWN	WV	Morgantown, WV
WETZEL COUNTY HOSPITAL	0.57%	NEW MARTINSVILLE	WV	Pittsburgh, PA
WHEELING HOSPITAL	0.45%	WHEELING	WV	Pittsburgh, PA
WILLIAMSON MEMORIAL HOSPITAL	0.44%	WILLIAMSON	WV	Charleston, WV

Wisconsin

APPLETON MED CTR	0.00%	APPLETON	WI	Appleton, WI
ASPIRUS WAUSAU HOSPITAL	0.00%	WAUSAU	WI	Wausau, WI
AURORA BAYCARE MED CTR	0.12%	GREEN BAY	WI	Green Bay, WI
AURORA LAKELAND MED CTR	0.00%	ELKHORN	WI	Milwaukee, WI
AURORA MED CENTER-WASHINGTON COUNTY	0.00%	HARTFORD	WI	Milwaukee, WI
AURORA MED CTR KENOSHA	0.37%	KENOSHA	WI	Milwaukee, WI
AURORA MED CTR MANITOWOC CTY	0.00%	TWO RIVERS	WI	Green Bay, WI
AURORA MED CTR OSHKOSH	0.00%	OSHKOSH	WI	Neenah, WI
AURORA MEDICAL CENTER	0.00%	SUMMIT	WI	Milwaukee, WI
AURORA MEDICAL CENTER	0.00%	GRAFTON	WI	Milwaukee, WI
AURORA MEMORIAL HSPTL BURLINGTON	0.00%	BURLINGTON	WI	Milwaukee, WI
AURORA SHEBOYGAN MEM MED CTR	0.00%	SHEBOYGAN	WI	Milwaukee, WI
AURORA ST LUKES MEDICAL CENTER	0.00%	MILWAUKEE	WI	Milwaukee, WI
AURORA WEST ALLIS MEDICAL CENTER	0.33%	WEST ALLIS	WI	Milwaukee, WI
BAY AREA MED CTR	0.00%	MARINETTE	WI	Green Bay, WI
BEAVER DAM COM HSPTL	0.16%	BEAVER DAM	WI	Madison, WI
BELLIN MEMORIAL HSPTL	0.00%	GREEN BAY	WI	Green Bay, WI

Hospital Name	FY 2013 Readmissions Penalty	City	State	Hospital Referral Region
BELOIT MEM HSPTL	0.00%	BELOIT	WI	Madison, WI
COLUMBIA ST MARY'S HOSPITAL MILWAUKEE	0.26%	MILWAUKEE	WI	Milwaukee, WI
COLUMBIA ST MARY'S HOSPITAL OZAUKEE, INC	0.00%	MEQUON	WI	Milwaukee, WI
COMMUNITY MEMORIAL HSPTL	0.17%	MENOMONEE FALLS	WI	Milwaukee, WI
DIVINE SAVIOR HLTHCARE	0.31%	PORTAGE	WI	Madison, WI
FORT HEALTHCARE	0.00%	FORT ATKINSON	WI	Madison, WI
FROEDTERT MEM LUTHERAN HSPTL	0.38%	MILWAUKEE	WI	Milwaukee, WI
GUNDERSEN LUTH MED CTR	0.00%	LA CROSSE	WI	La Crosse, WI
HOLY FAMILY MEMORIAL INC	0.00%	MANITOWOC	WI	Green Bay, WI
HOWARD YOUNG MED CTR	0.00%	WOODRUFF	WI	Marshfield, WI
LAKEVIEW MED CENTER	0.00%	RICE LAKE	WI	Marshfield, WI
MAYO CLINIC HEALTH SYSTEM EAU CLAIRE HOSPITAL	0.00%	EAU CLAIRE	WI	Minneapolis, MN
MAYO CLINIC HLTH SYSTEM- FRANCISCAN MED CTR, INC	0.00%	LA CROSSE	WI	La Crosse, WI
MERCY HLTH SYS CORP	0.00%	JANESVILLE	WI	Madison, WI
MERCY MED CTR OF OSHKOSH	0.00%	OSHKOSH	WI	Neenah, WI
MERITER HSPTL	0.14%	MADISON	WI	Madison, WI
MIDWEST ORTHOPEDIC SPECIALTY HOSPITAL, LLC	0.00%	FRANKLIN	WI	Milwaukee, WI
MILE BLUFF MEDICAL CENTER, INC	0.17%	MAUSTON	WI	Madison, WI
MINISTRY SAINT JOSEPH'S HOSPITAL	0.21%	MARSHFIELD	WI	Marshfield, WI
MINISTRY ST MARYS HOSPITAL	0.00%	RHINELANDER	WI	Wausau, WI
MINISTRY ST MICHAELS HOSPITAL OF STEVENS POINT	0.15%	STEVENS POINT	WI	Marshfield, WI
OAK LEAF SURGCL HSPTL	0.00%	EAU CLAIRE	WI	Minneapolis, MN
OCONOMOWOC MEM HSPTL	0.13%	OCONOMOWOC	WI	Milwaukee, WI
ORTHOPAEDIC HSPTL OF WI	0.00%	GLENDALE	WI	Milwaukee, WI
RIVERVIEW HSPTL ASSOC	0.08%	WISCONSIN RAPIDS	WI	Marshfield, WI
SACRED HEART HSPTL	0.00%	EAU CLAIRE	WI	Minneapolis, MN
SAUK PRAIRIE MEM HSPTL	0.00%	PRAIRIE DU SAC	WI	Madison, WI
ST AGNES HSPTL	0.00%	FOND DU LAC	WI	Milwaukee, WI
ST CLARE HSPTL HLTH SVCS	0.00%	BARABOO	WI	Madison, WI
ST CLARE'S HOSPITAL OF WESTON INC	0.00%	WESTON	WI	Wausau, WI
ST ELIZABETH HSPTL	0.06%	APPLETON	WI	Appleton, WI
ST JOSEPHS COM HSPTL WEST BEND	0.40%	WEST BEND	WI	Milwaukee, WI
ST JOSEPHS HSPTL	0.03%	CHIPPEWA FALLS	WI	Marshfield, WI
ST MARY'S HOSPITAL	0.00%	MADISON	WI	Madison, WI
ST MARYS HSPTL MED CTR	0.00%	GREEN BAY	WI	Green Bay, WI
ST NICHOLAS HOSPITAL	0.00%	SHEBOYGAN	WI	Milwaukee, WI
ST VINCENT HSPTL	0.01%	GREEN BAY	WI	Green Bay, WI
THE MONROE CLINIC	0.00%	MONROE	WI	Madison, WI
THEDA CLARK MED CTR	0.00%	NEENAH	WI	Neenah, WI
UNITED HSPTL SYS	0.35%	KENOSHA	WI	Milwaukee, WI
UNIVERSITY OF WI HOSPITALS & CLINICS AUTHORITY	0.01%	MADISON	WI	Madison, WI
UW HLTH PARTNERS - WATERTOWN REGIONAL MEDICAL CTR	0.43%	WATERTOWN	WI	Madison, WI
WAUKESHA MEMORIAL HOSPITAL	0.03%	WAUKESHA	WI	Milwaukee, WI
WHEATON FRANCISCAN HEALTHCARE- ALL SAINTS	0.31%	RACINE	WI	Milwaukee, WI
WHEATON FRANCISCAN HEALTHCARE- ELMBROOK MEMORIAL	0.01%	BROOKFIELD	WI	Milwaukee, WI
WHEATON FRANCISCAN HEALTHCARE- FRANKLIN, INC	0.00%	FRANKLIN	WI	Milwaukee, WI
WHEATON FRANCISCAN HEALTHCARE- ST FRANCIS	0.44%	MILWAUKEE	WI	Milwaukee, WI
WHEATON FRANCISCAN, INC- ST JOSEPH	0.04%	MILWAUKEE	WI	Milwaukee, WI

Wyoming

CAMPBELL COUNTY MEMORIAL HOSPITAL	0.13%	GILLETTE	WY	Billings, MT
CHEYENNE REGIONAL MEDICAL CENTER	0.00%	CHEYENNE	WY	Fort Collins, CO
EVANSTON REGIONAL HOSPITAL	0.00%	EVANSTON	WY	Salt Lake City, UT
IVINSON MEMORIAL HOSPITAL	0.03%	LARAMIE	WY	Fort Collins, CO
LANDER REGIONAL HOSPITAL	0.00%	LANDER	WY	Casper, WY
MEMORIAL HOSPITAL SWEETWATER COUNTY	0.00%	ROCK SPRINGS	WY	Salt Lake City, UT
MOUNTAIN VIEW REGIONAL HOSPITAL	0.00%	CASPER	WY	Casper, WY
RIVERTON MEMORIAL HOSPITAL	0.00%	RIVERTON	WY	Casper, WY
SHERIDAN MEMORIAL HOSPITAL	0.23%	SHERIDAN	WY	Billings, MT
ST JOHNS MEDICAL CENTER	0.01%	JACKSON	WY	Salt Lake City, UT